

<u>Curriculum, Skills & Quality Committee</u> <u>Terms of Reference – 2023-24</u>

1. Purpose

Appendix A provides a one-page summary of the context and purpose of the Curriculum, Skills & Quality (CS&Q) Committee.

2. Composition

Cara Mambarshin	• The CFO & Principal (or designate) – ex officio					
Core Membership	The CEO & Principal (or designate) – ex officio					
	The Chair of the Board – ex officio					
	Up to five further members of the Board, which may include Independent,					
	Staff and Student Governors and of which, the following will be a member:					
	 The Vice Chair of the Board – Curriculum & Student Experience 					
	 Safeguarding Link Governor 					
Co-opted	Up to two Co-opted Members may be appointed for a two-year renewable					
Members	term of office.					
	Co-opted Members may not be elected as Chair.					
Committee Chair &	The Committee Chair and Committee Vice-Chair will be annually appointed by					
Committee Vice	the Board.					
Chair	In the absence of the Committee Chair and Vice-Chair, the CS&Q Committee					
	may appoint another member to act as Chair for that meeting.					
Lead Officers	Deputy (CEO & Principal)					
	Vice Principal – Student Experience					
	Vice Principal – Business Development					
Other Attendees	The Director of Governance, who will act as Clerk to the Committee.					
	The CS&Q Committee may invite the Corporation's advisers or other third					
	parties to attend meetings as appropriate.					
	Such persons shall be entitled to speak at the meeting, but not to vote.					

3. Meetings & Quoracy

Frequency	To meet at least three times a year, and as required.			
Pre-Meetings	 Pre-meeting discussions may be scheduled to enable additional 'deep dive' 			
	discussion time as appropriate.			
Quorum	• 40%, with at least three members present.			
	 Co-opted Members have full voting rights and are counted as part of the 			
	quorum.			
Minutes &	Meeting minutes (excluding confidential items) will be circulated to all			
Recommendations	members of the Board, via the Governor's portal (Diligent Boards).			
	 Any recommendations for approval will be tabled for ESCG Board 			
	consideration at its earliest convenience.			



4. Relationship With Other Committees

Resources,	Any matters pertaining to the following areas will have shared committee					
Culture & Impact	oversight responsibilities:					
Committee	 Arrangements for obtaining the views of staff a students. 					
	 Equity, diversity and inclusion. 					
	 Subcontracting arrangements. 					
	Matters related to staff recruitment, resourcing and wellbeing are directly					
	linked to the effective delivery of the curriculum provision.					
Stakeholder	The newly established Stakeholder Engagement Panels are employer led					
Engagement	advisory groups with a particular focus on the college's response to the local					
Panels	skills agenda. Insights from these forums will inform committee level					
	discussion.					

5. Responsibilities

Curriculum	To ensure strategic oversight of the following areas:					
Curriculum						
	o 14-16 and 16-19 provision					
	 High Needs & Special Educational Needs & Disability (SEND) International provision Higher Education Apprenticeships 					
	Adult Education					
	To ensure oversight of the Curriculum Plan.					
	To receive relevant information from the Resources, Culture & Impact					
	Committee relating to any significant impacts to the curriculum arising from					
	college finances.					
Skills	To ensure oversight of the college's contribution to the Sussex Local Skills					
	Improvement Plan.					
	To receive and advise the Board on reports on work experience and					
	employability and to ensure oversight of the college's provision related to					
	employability, work experience and industrial placements.					
	To receive and evaluate the opinions of stakeholders about the college in terms					
	of the provision of courses and services.					
Quality	To monitor the quality of provision, achievement and progress of learners					
	within the College and advise the Board on and detail any concerns regarding:					
	 Student Recruitment 					
	 Quality of Teaching, Learning & Assessment 					
	 Quality Improvement Plan Monitoring 					
	 Summary Reports from Course Reviews 					
	 Work Experience & Employability 					
	 Student Voice Update 					
	New Curriculum Developments					
	 International Update 					
	o HE Update					
	 Apprenticeships, Adult & Subcontracting Update 					
	 Careers Education Information Advice & Guidance Update 					
	 SEND and High Needs 					
	To review and advise the Board on reports of inspections and to oversee and					
	advise on action plans following external inspections.					
	To consider KPIs for academic performance and make recommendations to the					
	Board.					
	To receive information to support the quality assurance of the provision					
	delivered by college subcontractors.					
	To receive and advise the Board on summary reports from the college Quality					
	Cycle.					
	Cycle.					



Student	To monitor equity of opportunity and inclusive learning for all students at the
Experience	College.
	To receive information relating to student 'Safeguarding & PREVENT'.
	To receive reports on the student experience from student representative
	bodies and to review analysis of student responses to surveys and
	questionnaires.
Governance	To review the Committee's terms of reference at least annually.
	To deal with any matters specifically referred to the Resources Committee by
	the ESCG Board.
	To obtain independent professional advice as necessary.

6. Non-Delegable Functions

The <u>Board</u> has responsibility for the following duties, for which the CS&Q Committee will consider and recommend:

 Publishing arrangements for obtaining the views of staff and students on the determination and periodic review of the educational character and mission of the institution and the oversight of its activities.

7. Delegable Functions – Policies, Key Documents & Routine Reports

Whilst some functions are non-delegable, certain duties have been delegated to the CS&Q Committee for approval.

The following table distinguishes between those reports, policies and key documents that have been designated for Committee level (rather than ESCG Board) approval, as indicated in **yellow/bold**:

Item	Joint Review	Approval Level	Frequency
Annual Reports			
1. Equity, Diversity & Inclusion Report & Action	-	Board	Annual
Plan			
2. Local Skills Improvement Plan (LSIP)	-	Board	Annual
Contribution Report			
3. Safeguarding & Prevent Report	-	Board	Annual
4. Self-Assessment Report (2022-23) & Quality	-	Board	Annual
Improvement Plan (2023-24)			
5. Subcontracting Arrangements - 2024-25	RC&I	Board	Annual
Policies & Key Documents			
5. Arrangements for Obtaining the Views of Staff	RC&I	Board	Annual
& Students			
6. Careers Strategy	-	Committee	Every 2 Years
7. Complaints Policy	-	Board	Every 3 Years
8. Equity, Diversity & Inclusion	RC&I	Board	Every 3 Years
9. Safeguarding & Prevent Policy	-	Board	Annual
10. Student Engagement Strategy	-	Committee	Every 3 Years
11. Student Union Constitution	-	Board	Every 3 Years
12. CS&Q Committee Terms of Reference	-	Board	Annual

8. Review & Approval

• Committee Review & Recommendation for Approval 19th June 2023

• ESCG Board Approval 3rd July 2023





Curriculum, Skills & Quality Committee

Strategic Priority

Education & Quality: We will design and deliver high quality, inspiring career
pathways to ensure that East Sussex College students are equipped with the knowledge,
skills, and behaviours to achieve personal, economic, and civic success.

Local Skills

Establish a reputation for being responsive to local skills needs and emerging technologies, with accountability to the Sussex Local Skills Improvement Plan



Risk Management

Robustly monitor risks associated with the student experience, quality and recruitment.



Ensuring the 'student voice' remains at the heart of decision making, with emphasis on holding leaders to account for delivering an exceptional student journey to meet the college's needs and to ensure future success.



Curriculum Development

Ensure the college curriculum is accessible to all, meets the needs of stakeholders and has clear pathways for progression.



Holding executive leaders to account for the educational performance and quality of the college's provision.







Strategic Focus

Adopt a 'future proofing' mindset to curriculum intent and delivery, with a particular focus on local skills need, stakeholder engagement and partnerships, whilst keeping the student experience at the forefront of decision making.

Simplification of Information

Leverage a range of concise and targeted reports, key performance indicators and benchmarking data to identify trends and enable a holistic approach to decision making.

