

ESCG Board: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Recommended By					Autumn	Spring	Summer	Action					
					ARaC	CS&Q	GP&R	E&MP	RC&I				Note	Discuss	Approve			
Standing Agenda Items																		
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting							X	X	X	X			X		
2	Minutes & Matters Arising	Y	Every Meeting							X	X	X						X
3	Written Resolutions	Y	Every Meeting							X	X	X						X
4	Capital Development Programme - project specific updates/approvals	N	Every Meeting							X	X	X	X	X	X			
5	Governance Items: - Membership & Recruitment - Board & Committee Arrangements - Training & Development - Governance Improvement Plan - <i>progress update and termly deep dive on priority focus area.</i>	Y	Every Meeting							X	X	X	X	X	X			
6	Exec Team Report to include: - Curriculum & Skills - People & Culture - Reputation & Partnership - Estates & Digital Transformation - Resources & Investment	Y	Every Meeting							X	X	X	X	X				
7	Ambassador Reports	N	Every Meeting							X	X	X	X	X				
8	Staff & Student Governor Reports	N	Every Meeting							X	X	X	X	X				
9	Committee minutes, approvals and to note items	Y	Every Meeting												X	X	X	X
Term Specific Agenda Items																		
10	Exec Team Report to include: - 16-18 Enrolment	N	Annual - Autumn 1	Oct-26						X				X	X			
11	College Year-End Audited Accounts 2025-26, to include: - Annual Report & Financial Statement - Letter of Representation - External Auditor's Report to the Corporation	Y	Annual - Autumn 2	Dec-26	X				X	X					X	X		
12	Governor Recruitment: - Staff Governor Appointments - <i>ratify</i> - Student Governor Appointments - <i>ratify</i> - Independent Governor Appointments - <i>approve</i>	Y						X			X						X	
13	Prevent Risk Register	Y						X			X					X	X	
14	SPH Performance & Remuneration: <i>[Confidential]</i> - Performance (2025-26) - Objectives (2026-27) - Pay and terms & conditions	Y							X		X					X	X	

ESCG Board: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Recommended By					Autumn	Spring	Summer	Action		
					ARaC	CS&Q	GP&R	E&MP	RC&I				Note	Discuss	Approve
15	Business Planning (2026-27): - Budget - Curriculum Plan - Staff Pay Award	Y	Annual - Summer	Jul-27		X			X			X		X	X
16	Internal & External Audit Plans	Y			X						X			X	
17	Board Key Performance Indicators - 2027-28	Y			X	X	X	X	X		X			X	X
18	College Financial Forecast Return (CFFR) Submission - 2027	Y								X			X		X
19	Governance Matters: - Committee Terms of Reference - 2027-28 - Board & Committee Membership - 2027-28 - Cycle of Business - 2027-28 - Governor role appointments - Board Self Review/External Review of Governance	Y											X	X	X
Annual Reports															
20	Accountability Statement	Y	Annual	Jul-27		X						X			X
21	Audit, Risk & Compliance Committee Report - 2025-26	Y	Annual	Dec-26	X					X					X
22	Commercial Report	N	A	Jun-27					X			X			X
23	Cyber Security & Resilience Assurance Report	N	Annual	Jun-27	X							X			X
24	Diversity, Equity, Inclusion & Belonging Report & Action Plan - 2025-26	Y	Annual	Dec-26		X			X	X					X
25	Environmental & Sustainability Report	N	Annual	Nov-26				X	X	X					X
26	Gender Pay Gap Report - 2026-27	Y	Annual	Jul-27					X			X			X
27	Governance, Performance & Reputation Report - <i>confidential</i>	Y	Annual	Dec-26			X			X					X
28	Health, Safety & Welfare Report - 2025-26	Y	Annual	Mar-27	X				X		X				X
29	Regularity Self-Assessment Questionnaire & Managing Public Money Return	Y	Annual	Dec-26	X					X					X
30	Safeguarding & Prevent Report - 2025-26	Y	Annual	Dec-26		X				X					X
31	Self Assessment Report & Quality Improvement Plan	N	Annual	Dec-26		X				X					X
32	Strategic Risk Register - 2026-27	Y	Annual	Dec-26	X					X					X
33	Declarations of Interest Register	Y	Annual	Dec-26				X		X					X
34	Subcontracting & Partnership Arrangements - 2027-28	Y	Annual	Jul-27		X			X			X			X
35	Value for Money Report	Y	Annual	Jun-27	X							X			X
Strategies & Master Plans															
36	ESCG Strategic Plan	Y	Every 4 Years	Nov-28						X				X	X
37	Board Risk Appetite	N	Annual	Oct-26			X			X				X	X
38	Community Engagement & Communications Master Plan	N	Every 4 Years	Jun-29			X					X			X
39	Curriculum & Skills Master Plan	N	Every 4 Years	Nov-28		X				X					X
40	Estates Master Plan	N	Every 4 Years	Nov-28				X		X					X
41	Five Year Financial Plan	Y	Annual Refresh	Jun-27					X			X		X	X
42	People & Culture Master Plan	N	Every 4 Years	Nov-28					X	X					X
43	Inclusion Master Plan	N	Every 4 Years	Nov-28		X				X					X
44	Student Voice Strategy	N	Every 4 Years	Jun-29		X			X			X			X
45	Value for Money Strategy	Y	Every 4 Years	Nov-26	X					X					X

ESCG Board: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Recommended By								Action			
					ARaC	CS&Q	GP&R	E&MP	RC&I	Autumn	Spring	Summer	Note	Discuss	Approve	
Policies & Key Documents																
46	Anti-Bribery, Corruption & Fraud Policy	Y	Every 3 Years	Jun-28	X								X			X
47	Arrangements for Obtaining The Views of Staff & Students	Y	Every 2 Years	Mar-27		X			X			X				X
48	Cash & Treasury Management Policy	Y	Every 2 Years	Jun-27	X				X				X			X
49	Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	Oct-26			X			X						X
50	Code of Good Governance (AoC)	N	Ad hoc	TBC			X					X				X
51	Complaints Policy	Y	Every 3 Years	Jun-29		X							X			X
52	Data Protection Policy	Y	Every 3 Years	Mar-28	X							X				X
53	Disaster Recovery & Business Continuity Plan	Y	Every 3 Years	Mar-28	X							X				X
54	Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27		X			X			X				X
55	Environmental & Sustainability Policy	N	Every 3 Years	Mar-28				X	X			X				X
56	Expenses Policy	N	Every 3 Years	Mar-28					X			X				X
57	Financial Regulations	Y	Annual	Nov-26	X				X	X						X
58	Freedom of Information Policy	Y	Every 3 Years	Nov-27	X					X						X
59	Freedom of Speech & Expression Policy	Y	Every 3 Years	Nov-26	X					X						X
60	Gifts, Hospitality & Declaration of Interests Policy	Y	Every 3 Years	Nov-28	X					X						X
61	Health, Safety & Welfare Policy	Y	Annual	Mar-27	X				X			X				X
62	Instrument & Articles of Government	Y	Every 2 Years	Oct-26			X			X						X
63	Procurement Policy	Y	Every 3 Years	Oct-26	X					X						X
64	Risk Management Policy & Framework	Y	Every 3 Years	Jun-28	X				X				X			X
65	Safeguarding & Prevent Policy	Y	Annual	Nov-26		X				X						X
66	SPH Remuneration Code (AoC)	Y	Every 3 Years	Oct-26			X			X						Adopt
67	Scheme of Delegation	Y	Annual	May-27			X						X			X
68	Standing Orders	Y	Annual	May-27			X						X			X
69	Student Union Constitution	Y	Every 3 Years	Nov-26		X				X						X
70	Subcontracting & Supply Chain Policy	Y	Annual	Jun-27	X								X			X
71	Tuition & Other Fees Policy	Y	Annual	Mar-27					X			X				X
72	Whistleblowing Policy & Procedure	N	Every 3 Years	Jun-28	X								X			X

Audit, Risk & Compliance Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review		Recommend to Board	Term			Action				
					ARaC	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve		
Standing Agenda Items															
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting					X	X	X	X				
2	Minutes & Matters Arising	Y	Every Meeting					X	X	X					X
3	Inter Committee Referral	N	Every Meeting					X	X	X	X	X			
4	Audit Reports	Y	Every Meeting					X	X	X	X	X			
5	Termly ARaC Committee Report - to include: - Strategic Risk Register Update - Audit Recommendations Tracker - Contingency Plans in Action (<i>by exception</i>) - Health, Safety & Welfare Update Termly (<i>by exception</i>)	N	Every Meeting					X	X	X		X			
6	Report on Fraud Irregularities	Y	Every Meeting					X	X	X	X				
7	National Developments in FE Audit	Y	Every Meeting					X	X	X	X				
Term Specific Agenda Items															
8	Continuation of the internal and external audit service - <i>retendering process</i>	N	Annual - Autumn	Nov-26	X			X				X	X		
9	Meet Internal/External Auditors (<i>without management present</i>)	N			X	X		X				X			
10	Strategic Risk Register	Y						Y				X	X		
11	College Year-End Audited Accounts 2025-26, to include: - Annual Report & Financial Statement - Accounting Estimates & Areas of Judgement - Draft Letter of Representation - External Auditor's Draft Report to the Corporation	Y			X	X	Y	X				X			
12	Internal & External Audit Plans	Y	Annual - Summer	Jun-27	X		Y			X		X	X		
13	Priority KPIs/PIs for Board & Committee Reporting – 2027-28	Y									Y	X	X		
14	Governance Matters: - ARaC Committee Terms of Reference - 2027-28 - Schedule of Meetings - 2027-28 - Cycle of Business - 2027-28	Y			X						Y	X	X	X	
Strategies & Master Plans															
15	Value for Money Strategy	Y	Every 4 Years	Nov-26			Y	X					X		
Annual Reports															
16	Audit, Risk & Compliance Committee Report	Y	Annual	Nov-26	X		Y	X					X		
17	Cyber Security & Resilience Assurance Report	N	Annual	Jun-27	X		Y						X	X	
18	Health, Safety & Welfare Report	Y	Annual	Mar-27	X	X	Y						X		X
19	Information Governance - Data Protection Report	Y	Annual	Jun-27	X		N						X		X
20	Internal Audit Annual Report	Y	Annual	Jun-27	X		N			X			X		
21	Regularity Self-Assessment Questionnaire & Managing Public Money Return	Y	Annual	Nov-26	X		Y	X					X		
22	Report on Individualised Learner Record Data Checks	N	Annual	Jun-27	X		N						X	X	
23	Strategic Risk Register	Y	Annual	Nov-26	X		Y	X						X	
24	Value for Money Report	Y	Annual	Jun-27	X		Y			X			X		

Audit, Risk & Compliance Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review		Recommend to Board	Term			Action				
					ARaC	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve		
Policies & Key Documents															
25	Anti-Bribery, Corruption & Fraud Policy	Y	Every 3 Years	Jun-28	X		Y			X			X		
26	Cash & Treasury Management Policy	Y	Every 2 Years	Jun-27	X		Y			X			X		
27	Data Protection Policy	Y	Every 3 Years	Mar-28	X		Y						X		X
28	Disaster Recovery & Business Continuity Plan	Y	Every 3 Years	Mar-28	X		Y						X		X
29	Financial Regulations	Y	Annual	Nov-26	X		X			Y			X		X
30	Freedom of Information Policy	Y	Every 3 Years	Nov-27	X		Y			X					X
31	Freedom of Speech & Expression Policy	Y	Every 3 Years	Nov-26	X		Y			X					X
32	Gifts, Hospitality & Declaration of Interests Policy	Y	Every 3 Years	Nov-28	X		Y			X					X
33	Health, Safety & Welfare Policy	Y	Annual	Mar-27	X	X	Y		X		X				
34	Procurement Policy	Y	Every 3 Years	Oct-26	X		Y	X			X				
35	Risk Management Policy & Framework	Y	Every 3 Years	Jun-28	X	X	Y			X		X			
36	Subcontracting & Supply Chain Policy	Y	Annual	Jun-27	X		Y			X		X			
37	Whistleblowing Policy & Procedure	N	Every 3 Years	Jun-28	X		Y			X		X			

Curriculum, Skills & Quality Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review		Recommend to Board	Term			Action			
					CS&Q	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve	
Standing Agenda Items														
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting					X	X	X	X		X	
2	Minutes & Matters Arising	Y	Every Meeting					X	X	X				
3	Inter Committee Referral	N	Every Meeting					X	X	X	X	X		
4	Curriculum, Skills & Quality Report: - Student Satisfaction - Retention - Attendance - Achievement - Quality Improvement Plan Monitoring - Safeguarding & Prevent	N	Every Meeting					X	X	X	X	X		
5	Student Governor Verbal Update	N	Every Meeting					X	X	X		X		
Term Specific Agenda Items														
6	Self-Assessment Report Validation	N	Annual - Autumn	Nov-26		Y	X				X			
7	Quality Improvement Plan	N					X				X			
8	Prevent Risk Register	Y					X				X			
9	Governor Learning Walk	N	Annual - Spring	Mar-27		N		X			X			
10	Priority KPIs/PIs for Board & Committee Reporting – 2027-28	Y	Annual - Summer	Jun-27		Y				X		X	X	
11	Curriculum Plan Update	N				Y				X		X		
12	Governance Matters: - CS&Q Committee Terms of Reference - 2027-28 - Schedule of Meetings - 2027-28 - Cycle of Business - 2027-28	Y				Y				X		X	X	X
Annual Reports														
13	Accountability Statement	Y	Annual	May-27	X		Y			X			X	
14	Diversity, Equity, Inclusion & Belonging Report & Action Plan - 2025-26	Y	Annual	Nov-26	X	X	Y			X			X	
15	Safeguarding & Prevent Report - 2025-26	Y	Annual	Nov-26	X		Y			X			X	
16	Self Assessment Report (2025-26) & Quality Improvement Plan (2026-27)	N	Annual	Nov-26	X		Y			X			X	
17	Subcontracting & Partnership Arrangements - 2027-28	Y	Annual	May-27	X	X	Y		X				X	
Strategies & Master Plans														
18	Curriculum & Skills Master Plan	N	Every 4 Years	Nov-28			Y	X				X	X	
19	Inclusion Master Plan	N	Every 4 Years	Nov-28			Y	X				X	X	
20	Student Voice Strategy	N	Every 4 Years	Jun-29			Y					X	X	

Curriculum, Skills & Quality Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review		Recommend to Board	Term			Action		
					CS&Q	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve
Policies & Key Documents													
21	Arrangements for Obtaining The Views of Staff & Students	Y	Every 2 Years	Mar-27	X	X	Y		X				X
22	Careers, Education & Guidance Policy	Y	Every 2 Years	Nov-26	X		N	X			X		
23	Complaints Policy	Y	Every 3 Years	Jun-29	X		Y			X			X
24	Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27	X		X	Y		X			X
25	Safeguarding & Prevent Policy	Y	Annual	Nov-26	X		Y	X					X
26	Student Union Constitution	Y	Every 3 Years	Nov-26	X		Y	X					X

Estates & Major Projects Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review RC&I	Recommend to Board	Term			Action		
							Autumn	Spring	Summer	Note	Discuss	Approve
Standing Agenda Items												
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting				X	X	X	X		
2	Minutes & Matters Arising	Y	Every Meeting				X	X	X			
3	Inter Committee Referral	N	Every Meeting				X	X	X		X	
Term Specific Agenda Items												
4	Governance Matters: - E&MP Committee Terms of Reference - 2027-28 - Schedule of Meetings - 2027-28 - Cycle of Business - 2027-28	Y	Summer Term	Jun-27		Y			X	X	X	X
5	Priority KPIs/PIs for Board & Committee Reporting – 2027-28	Y				Y			X	X	X	X
Strategies & Master Plans												
6	Estates Master Plan	N	Every 4 Years	Nov-28		Y	X				X	X
Annual Reports												
7	Environmental & Sustainability Report	N	Annual	Nov-26	X	Y	X					X
Policies & Key Documents												
8	Environmental & Sustainability Policy	N	Every 3 Years	Mar-28	X	Y		X				X

Governance, Performance & Reputation Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Recommend to Board	Term			Action					
						Autumn	Spring	Summer	Note	Discuss	Approve			
Standing Agenda Items														
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting			X	X	X	X					
2	Minutes & Matters Arising	Y	Every Meeting			X	X	X				X		
3	Inter Committee Referral	N	Every Meeting			X	X	X						
4	Membership & Recruitment Update: - Terms of Office & Succession Planning - Committee Membership - Governor Recruitment	Y	Every Meeting			X	X	X		X				
5	Governance Review & Improvement: - Governance Improvement Plan - Progress Update - External Review of Governance (<i>every 3 years</i>) - Annual Board Review & Committee Effectiveness (<i>except for every third year</i>)	Y	Every Meeting			X	X	X		X				
6	SPH Performance & Remuneration: - Monitoring and review of changes in the sector relating to pension arrangements for senior staff, remuneration of chairs/governors	Y	Every Meeting			X	X	X		X				
7	National Policy, Legislative Developments & Governance Best Practice Update	N	Every Meeting			X	X	X		X				
8	Reputation & Brand Update - <i>Verbal</i>	N	Every Meeting			-	X	X		X				
Term Specific Agenda Items														
9	Governor Recruitment: - Staff Governor Elections - Student Governor Elections	Y	Annual - Autumn	Oct-26		X			X	X				
10	SPH Performance & Remuneration: <i>[Confidential]</i> - Performance (2025-26) - Objectives (2026-27) - Pay and terms & conditions	Y			Y	X						X	X	
11	Governance Review & Improvement: - Governance Improvement Plan - <i>refresh</i>	Y			Y							X	X	X
12	Governance Audit (<i>every 2-3 years</i>): - Scope & Approach	Y				X							X	
13	Governance Review & Improvement - Governor Annual 1:1 Conversations - Annual Board Self Assessment Review Planning	Y	Annual - Spring	Feb-27			X		X	X				
14	Review of Director of Governance Independence	Y			Y		X					X	X	

Governance, Performance & Reputation Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Recommend to Board	Term			Action		
						Autumn	Spring	Summer	Note	Discuss	Approve
15	Governance Review & Improvement: - Skills Audit Results - Board & Committee Effectiveness - Chair of the Board Annual Review - Summary Desktop Review	Y	Annual - Summer	May-27	Y			X		X	X
16	Priority KPIs for Board Reporting – 2027-28	Y			Y		X		X	X	
17	Governance Matters: - GP&R Committee Terms of Reference (2027-28) - Special Committee Terms of Reference (2027-28) - Cycle of Business (2027-28) - Schedule of Meetings (2027-28)	Y			Y		X	X	X	X	
Annual Reports											
18	Compliance with the AoC Code of Good Governance	Y	Annual	May-27	N			X			X
19	Compliance with the DfE's Publication Requirements for College Websites	Y	Annual	May-27	N			X			X
20	Declarations of Interest Register	Y	Annual	Oct-26	Y	X					X
21	Governance, Performance & Reputation Report	Y	Annual	Oct-26	Y	X					X
22	Mapping Against the Senior Post Holder Remuneration Code	Y	Annual	Oct-26	N	X					X
23	Reputation & Brand Report	N	Annual	Oct-26	Y	X					X
Strategies & Master Plans											
24	Board Risk Appetite	N	Annual	Oct-26	Y	X				X	X
25	Community Engagement & Communications Master Plan	N	Every 4 Years	May-29	Y			X		X	X
Policies & Key Documents											
26	Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	Oct-26	Y	X					X
27	Code of Good Governance (AoC)	N	Ad hoc	TBC	Y		X				X
28	Governor Handbook	N	Every 2 Years	Mar-28	N		X				X
29	Governor Networking & Development Programme	N	Annual	Oct-26	N	X					X
30	Governor Recruitment & Succession Planning Policy	Y	Every 2 Years	Mar-28	N		X				X
31	Governor Visits Policy	N	Every 2 Years	Oct-26	N	X					X
32	Instrument & Articles of Government	Y	Every 2 Years	Oct-26	Y	X					X
33	New Governor Mentoring Policy	N	Every 3 Years	Mar-28	N		X				X
34	Scheme of Delegation	Y	Annual	May-27	Y			X			X
35	SPH Capability Procedure	Y	Every 3 Years	Jun-28	N		X				X
36	SPH Disciplinary Procedure	Y	Every 3 Years	May-27	N			X			X
37	SPH Grievance Procedure	Y	Every 3 Years	May-27	N			X			X
38	SPH Remuneration Code (AoC)	Y	Every 3 Years	Oct-26	Y	X					X
39	Standing Orders	Y	Annual	May-27	Y			X			X

Resources Culture & Impact Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review				Recommend to Board	Term			Action				
					ARaC	CS&Q	E&MP	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve		
Standing Agenda Items																	
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting							X	X	X	X				
2	Minutes & Matters Arising	Y	Every Meeting							X	X	X					
3	Inter Committee Referral	N	Every Meeting							X	X	X					
4	RC&I Committee Finance & People Reports: - KPIs - Finance Update, including Management Accounts - People & Culture Update - Capital Development Projects Update - Environmental & Sustainability Monitoring Update (<i>may be verbal</i>)		Every Meeting							X	X	X					
Term Specific Agenda Items																	
5	College Year-End Audited Accounts 2025-26, to include: - Annual Report & Financial Statement - Draft Letter of Representation - External Auditor's Report to the Corporation	Y	Annual - Autumn	Nov-26	X				X	Y	X				X	X	
6	Student Union Accounts & Budget Setting	Y	Annual - Summer	Jun-27					X	N	X				X		
7	Draft Budget 2026-27, including Pay Award	Y							Y		X					X	X
8	Priority KPIs for Board & Committee Reporting – 2027-28	Y														X	X
9	College Financial Forecast Return (CFFR) Submission - 2027	Y				Y	X	X									
10	Governance Matters: - RC&I Committee Terms of Reference - 2027-28 - Schedule of Meetings - 2027-28 - Cycle of Business - 2027-28	Y				Y			X	X	X	X					
Strategies & Master Plans																	
11	Five Year Financial Plan	Y	Annual	Jun-27					Y				X		X	X	
12	People & Culture Master Plan	N	Every 4 Years	Nov-28					Y				X		X		
Annual Reports																	
13	Commercial Report	N	Annual	Jun-27					X	Y				X		X	
14	Diversity, Equity, Inclusion & Belonging Report & Action Plan - 2026-27	Y	Annual	Nov-26					X	X				Y		X	
15	Environmental & Sustainability Report - 2026-27	N	Annual	Nov-26					X	Y				X		X	
16	Gender Pay Gap Report - 2026-27	Y	Annual	Jun-27					X	Y				X		X	
17	Health, Safety & Welfare Report	Y	Annual	Mar-27					X	Y				X		X	
18	Senior Post Holder & Governor Expenses - 2025-26	Y	Annual	Nov-26					N	X				X		X	
19	Subcontracting & Partnership Arrangements - 2027-28	Y	Annual	Jun-27					Y				X		X		

Resources Culture & Impact Committee: Cycle of Business - 2026-27

#	Item	Statutory Requirement	Frequency	Next Review	Joint Review				Recommend to Board	Term			Action				
					ARaC	CS&Q	E&MP	RC&I		Autumn	Spring	Summer	Note	Discuss	Approve		
Policies & Key Documents																	
20	Arrangements for Obtaining The Views of Staff & Students	Y	Every 2 Years	Mar-27		X		X	Y		X				X		
21	Bad Debt Policy	N	Annual	Nov-27				X	N		X				X		
22	Cash & Treasury Management Policy	Y	Every 2 Years	Jun-27		X			X		Y					X	X
23	Disposal of College Property Policy	Y	Every 3 Years	Jun-28					X		N					X	X
24	Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27		X		X	Y		X				X		
25	Environmental & Sustainability Policy	N	Every 3 Years	Mar-28			X	X	Y		X				X		
26	Expenses Policy	N	Every 3 Years	Mar-28				X	Y		X				X		
27	Financial Regulations	Y	Annual	Nov-26	X			X	Y	X					X		
28	Health, Safety & Welfare Policy	Y	Annual	Mar-27	X			X	Y		X				X		
29	Risk Management Policy & Framework	Y	Every 3 Years	Jun-28	X			X	Y			X			X		
30	Student Support Funds Policy	N	Annual	Jun-27				X	N			X			X		
31	Tuition & Other Fees Policy	Y	Annual	Mar-27				X	Y		X				X		

