ESCG Board: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next			ended						Actio	
		Requirement		Review	ARaC	CS&Q	GP&R	RC&I	Autumn	Spring	Summer	Note	Discuss	Approve
Sta	nding Agenda Items													
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting						Х	Х	Х	Х		
2	Minutes & Matters Arising	Y	Every Meeting						Х	Х	Х			Х
3	Written Resolutions	Y	Every Meeting						Х	Х	Х			Х
4	Governance Items:		Every Meeting											
	- Membership & Recruitment													
	- Board & Committee Arrangements	Y							Х	х	Х	Х	Х	Х
	- Training & Development													
	- Governance Improvement Plan													
5	Staff & Student Governor Reports	N	Every Meeting						Х	Х	Х	Х	Х	
	Executive Team Report	Y	Every Meeting						Х	Х	Х		Х	
7	Capital Development Programme Updates & Approvals:		Every Meeting											
	- Estates Strategy Project	Y							Х	х	Х		Х	Х
	- Capital Projects													
8	Committee minutes, approvals and to note items	Y	Every Meeting						Х	Х	Х	Х		Х
	m Specific Agenda Items													
9	Strategic Plan - 2025-28	Y					Х		Х				Х	Х
10	Exec Team Report to include:		Annual - Autumn 1											
	- Emerging achievement rates	N							Х			Х	Х	
	- Student numbers and enrolment													
11	Exec Team Report - to include:	N							х			х	х	
	- HE update/HE Quality Report and Action Plan	IN							^			^	^	
12	College Year-End Audited Accounts 2022-23, to include:													
	- Annual Report & Financial Statement	Y			х			х	х				х	х
	- Letter of Representation	ř			^			^	^				^	^
	- External Auditor's Report to the Corporation						_							
13	Governor Recruitment:		Annual - Autumn 2											
	- Staff Governor Appointments - <i>ratify</i>	Y					x		х					x
	- Student Governor Apppointments - <i>ratify</i>	, i					l ^		^					^
	- Independent Governor Appointments - approve													
14	Student Union Accounts & Budget Setting	Y						Х	Х					Х
15	Pay Award Update for Staff	Y						Х	Х				Х	Х
16	Annual SPH Remuneration	Y					Х		Х				Х	Х
17	Budget Update	Y								Х		Х	Х	
18	Exec Team Report - to include:													
	- Employer Engagement	Y								x		х	х	
	- Destination Data		Annual - Spring							Â		^	^	
	- Environmental, Social & Governance Statement: Action Plan Update													
19	Accountability Agreement & Local Needs Duty: Delegated Approval to CS&Q	Y					х			х			х	х

ESCG Board: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	R	ecomm	ended I	Bv					Actio	n
	i cini	Requirement	ricqueiley	Review					Autumn	Spring	Summer	Note		
20	Business Plan (2024-25):													
	- Budget	Y				х		х			x		x	х
	- Curriculum Plan													
21	Exec Team Report - to include:						-							
	- Curriculum Reforms													
	- Capital Funding Update	Y									х		х	
	- Management Accounts (May 2025)													
	- Internal Audit Update													
22	3-5 Year Financial Plan	Y				Х					Х		Х	Х
23	Internal & External Audit Plans	Y	Annual - Summer		Х		-				Х			Х
24	Draft KPIs & Targets - 2024-25	Y			Х	Х	Х	Х			Х		Х	Х
25	College Financial Forecast Return (CFFR) Submission - 2024	Y						Х			Х			Х
26	Governance Matters:													
	- Committee Terms of Reference													
	- Board & Committee Membership - 2025-26	Y					x				x	х	х	х
	- Governor role appointments	Ŷ					^				^	~	~	~
	- Cycle of Business - 2025-26													
	- Board Self Review/External Review of Governance													
٩nn	ual Reports													
27	Accountability Agreement & Local Needs Duty	Y	Annual			_				_	Х			Ratify
28	Audit, Risk & Compliance Committee Report	Y	Annual		Х			_	Х					Х
29	Compliance with the Code of Good Governance	Y	Annual				Х			_	Х			Х
30	Diversity, Equity, Inclusion & Belonging Report & Action Plan	Y	Annual			Х			Х					Х
	Gender Pay Gap Report	Y	Annual					Х	Х					Х
32	Governance, Performance & Reputation Report - confidential	Y	Annual			_	Х		Х					Х
	Health, Safety & Welfare Report	Y	Annual		Х			Х	Х					Х
34	Regularity Self-Assessment Questionnaire & Managing Public Money Return	Y	Annual		Х				Х					Х
	Risk Management Report & Risk Register	Y	Annual		Х		-		Х					Х
	Safeguarding & Prevent Report	Y	Annual			Х				-	Х			Х
	Self Assessment Report & Quality Improvement Plan	Y	Annual			Х		-	Х	-				Х
	Statutory Returns - Declarations	Y	Annual				Х		Х		-			Х
39	Subcontracting Arrangements - 2024-25	Y	Annual			х		х			х			х
Poli	ies & Key Documents													
_	Anti-Bribery, Corruption & Fraud Policy	Y	Every 3 Years	Jun-25	Х						Х			Х
41	Arrangements for Obtaining The Views of Staff & Students	Y	Annual	Nov-24		Х		Х	х					Х
	Cash Management Policy	Ν	Annual	Jun-25	Х						Х			Х
	Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	May-26			Х				Х			Х
44	Code of Good Governance (AoC)	N	Every 2 Years	Nov-26			Х		Х					Х
45	Complaints Policy	Y	Every 3 Years	Jun-26		Х					Х			Х
46	Disaster Recovery and Business Continuity Plan	Y	Annual	Mar-25	Х					Х				Х
	Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27		Х		Х		Х				Х
	Environmental & Sustainability Policy	N	Every 3 Years	Mar-25	Х			Х		Х				Х
40	Environmental, Social & Governance Statement	N	Every 2 Years	Mar-25		_	Х			Х				Х

ESCG Board: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	R	ecommended I	Зу			Actio	on
		Requirement		Review	ARaC	CS&Q GP&R	RC&I	Autumn	Spring Summe	r Note Discuss	Approve
50	Financial Regulations	Y	Annual	Nov-24	Х		Х	Х			Х
51	Freedom of Information Policy	Y	Every 3 Years	Nov-24	Х			Х			Х
52	Freedom of Speech & Expression Policy	Y	Every 3 Years	Nov-27	Х			Х			Х
53	General Data Protection Regulation Policy	Y	Annual	Mar-25	Х				Х		Х
54	Gifts, Hospitality & Declaration of Interests Policy	Y	Annual	Nov-24	Х			Х			Х
55	Governor Training & Development Programme	N	Annual	Oct-24		Х		Х			Х
56	Governor Visits Policy	N	Every 2 Years	Oct-24				Х			Х
57	Health, Safety & Welfare Policy	Y	Annual	Mar-25	Х		Х		Х		Х
58	Instrument & Articles	Y	Annual	Oct-24		Х		Х			Х
59	Procurement Policy	Y	Every 3 Years	Oct-26	Х			Х			Х
60	Risk Management Policy & Framework	Y	Annual	Jun-25	Х				X		Х
61	Safeguarding & Prevent Policy	Y	Annual	Nov-24		Х			Х		Х
62	Scheme of Delegation	Y	Annual	Oct-24		Х			Х		Х
63	Staff & Governor Expenses Policy	N	Annual	Mar-25			Х		Х		Х
64	Standing Orders	Y	Annual	May-25		Х			Х		Х
65	Student Union Constitution	Y	Every 3 Years	Nov-26		Х		Х			Х
66	Subcontracting & Supply Chain Policy	Y	Annual	Nov-24	Х			Х			Х
67	Tuition & Other Fees Policy	Y	Annual	Mar-25			Х		X		Х

Curriculum, Skills & Quality Committee: Cycle of Business - 2024-25

# Item	Statutory	Frequency	Next	Joint Review	Recommend		Term			Actio	n
	Requirement		Review	CS&Q RC&I	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
Standing Agenda Items											
1 Welcome, Apologies & Declaration of Interests	Y	Every Meeting				Х	Х	Х	Х		-
2 Minutes & Matters Arising	Y	Every Meeting				Х	х	Х			Х
3 Inter Committee Referral	Ν	Every Meeting				х	х	х	х	х	
4 Curriculum, Skills & Quality Report:		Every Meeting	1								
- Recruitment											
- Key Performance Indicators Update											
- Quality of Teaching, Learning & Assessment											
- Quality Improvement Plan Monitoring											
- Summary Reports from Course Reviews											
- Work Experience & Employability	N					v	v	v	v	v	
- Student Voice Update	N					х	Х	х	х	Х	
- New Curriculum Developments											
- International Update											
- HE Update											
- Apprenticeships, Adult & Subcontracting Update											
- Careers Education Information Advice & Guidance Update											
- SEND & High Needs											
5 Employer Exchange Update - LSIP Progress	N	Every Meeting				Х	Х	Х		Х	
6 Student Representatives Update	N	Every Meeting				Х	Х	Х		Х	
7 Safeguarding & Prevent	Y	Every Meeting				Х	Х	Х		Х	
8 Diversity, Equity & Inclusion Update	Y	Every Meeting				Х	Х	Х		Х	
9 Capital Development Board Update	Y	Every Meeting				Х	Х	Х		Х	
Term Specific Agenda Items											
10 Self-Assessment Report Validation	N				Y	Х				Х	
11 Quality Improvement Plan					Y	Х				Х	Х
12 Careers Strategy	Y	Annual - Autumn			N	Х					X
13 Curriculum, Standards & Quality KPIs (2024-25)	Y				Y	Х				Х	Х
14 Curriculum Development Update (2024-25)	N					Х				Х	
15 Deep Dive - Topic TBC	Ν	Annual - Spring					х			х	

Curriculum, Skills & Quality Committee: Cycle of Business - 2024-25

# Item	Statutory	Frequency	Next	Joint F	Review	Recommend		Term			Actio	n
	Requirement		Review	CS&Q	RC&I	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
16 KPI Targets (2025-26)	Y					Y			Х		Х	Х
17 Curriculum Plan (2025-26)	N					Y			Х		Х	Х
18 Summary Survey Results - Student, Teacher, Employer & HE	Ν					N			Х		Х	
19 Student Voice Strategy	Ν	Annual - Summer				N			Х		Х	X
20 Governance Matters:		Annual - Summer										
- CS&Q Committee Terms of Reference	v					v			х	х	x	х
- Board & Committee Membership	1					T			^	^	^	^
- Cycle of Business - 2025-26												
Annual Reports												
21 Accountability Agreement & Local Needs Duty	Y	Annual		Х		Y			Х			Х
22 Diversity, Equity, Inclusion & Belonging Report & Action Plan	Y	Annual		Х		Y	Х					Х
23 Local Skills Improvement Plan (LSIP) Contribution Report	Y	Annual		х		Y			Х			Х
24 Safeguarding & Prevent Report	Y	Annual		Х		Y			Х			Х
25 Self Assessment Report (2023-24) & Quality Improvement Plan (2024-25)	N	Annual		Х		Y	Х					Х
26 Subcontracting Arrangements - 2025-26	Y	Annual		х	x	Y			х			х
Policies & Key Documents	-		1	8				-				
27 Arrangements for Obtaining The Views of Staff & Students	Y	Annual	Nov-24	Х	Х	Y	Х					Х
28 Careers, Education & Guidance Policy	Y											
29 Complaints Policy	Y	Every 3 Years	Jun-26	Х		Y			Х			Х
30 Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27	Х	Х	Y		X				Х
31 Safeguarding & Prevent Policy	Y	Annual	Nov-24	Х		Y			Х			Х
32 Student Union Constitution	Y	Every 3 Years	Nov-26	Х		Y	Х					Х

Audit, Risk & Compliance Committee: Cycle of Business - 2024-25

# Item	Statutory	Frequency	Next	Joint F	Review	Recommend		Term			Actic	on
	Requirement		Review	ARaC	RC&I	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
Standing Agenda Items												
1 Welcome, Apologies & Declaration of Interests	Y	Every Meeting					Х	Х	Х	Х		
2 Minutes & Matters Arising	Y	Every Meeting					Х	Х	Х			Х
3 Inter Committee Referral	Ν	Every Meeting					Х	Х	Х	Х	Х	
4 Audit Reports	Y	Every Meeting					Х	Х	Х	Х	Х	
5 Audit Recommendations Tracker	Ν	Every Meeting					Х	Х	Х		Х	
6 Risk Register	Y	Every Meeting					Х	Х	Х		Х	Х
7 Report on Fraud Irregularities	Y	Every Meeting					Х	Х	Х	Х		
8 Executive Team - Contingency Plans in Action	Ν	Every Meeting					Х	Х	Х		Х	
9 National Developments in FE Audit	Y	Every Meeting					Х	Х	Х	Х		
Term Specific Agenda Items												
10 Continuation of the internal and external audit service	N			х			х				х	
11 Meet Internal/External Auditors (without management present)	Ν			Х	Х		Х				Х	Х
 12 College Year-End Audited Accounts 2022-23, to include: Draft Annual Report & Financial Statement (ESCG & PTHL) Accounting Estimates & Areas of Judgement Draft Letter of Representation External Auditor's Draft Report to the Corporation 	Y	Annual - Autumn		x	x	Y	х				х	x
13 Internal & External Audit Plans	Y			Х		Y			Х		Х	Х
14 Priority KPIs for Board Reporting – 2025-26	Y					Y			Х		Х	Х
15 Governance Matters: - ARaC Committee Terms of Reference - Schedule of Meetings - 2025-26 - Cycle of Business - 2025-26	Y	Annual - Summer		x		Y			x	x	х	x
Annual Reports												
16 Audit, Risk & Compliance Committee Report	Y	Annual		Х		Y	Х					Х
17 Health, Safety & Welfare Report	Y	Annual		Х	Х	Y	Х		-			Х
18 Report on Individualised Learner Record Data Checks	N	Annual		х		N			х			x
19 Internal Audit Annual Report	Y	Annual]	Х		Y			Х			Х
20 Regularity Self-Assessment Questionnaire	Y	Annual		Х		Y	Х					Х
21 Information Governance - Data Protection Report	Y	Annual		х		N			х			x
22 Risk Management Report & Risk Register	Y	Annual		Х		Y	Х					Х

Audit, Risk & Compliance Committee: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	Joint F	Review	Recommend		Term		Actio	n
		Requirement		Review	ARaC	RC&I	to Board	Autumn	Spring	Summer	Note Discuss	Approve
Policies & K	ey Documents											
23 Anti-Bri	bery, Corruption & Fraud Policy	Y	Every 3 Years	Jun-25	Х		Y			Х		Х
24 Cash Ma	anagement Policy	N	Annual	Jun-25	Х		Y		_	Х		Х
25 Disaster	r Recovery & Business Continuity Plan	Y	Annual	Mar-25	Х		Y		Х			Х
26 Environ	mental & Sustainability Policy	N	Every 3 Years	Mar-25	Х	Х	Y		Х			Х
27 Financia	al Regulations	Y	Annual	Oct-24	Х	Х	Y	Х				Х
28 Freedon	n of Information Policy	Y	Every 3 Years	Nov-24	Х		Y	Х				Х
29 Freedon	n of Speech & Expression Policy	Y	Every 3 Years	Nov-27	Х		Y	Х				Х
30 General	Data Protection Regulation Policy	Y	Annual	Mar-25	Х		Y		Х			Х
31 Gifts, Ho	ospitality & Declaration of Interests Policy	Y	Annual	Nov-24	Х		Y	Х				Х
32 Grants,	Income & Partner Contracts Procedure	N	Annual	Nov-24	Х		N	Х				Х
33 Health,	Safety & Welfare Policy	Y	Annual	Mar-25	Х	Х	Y		Х			Х
34 Procure	ment Policy	Y	Every 3 Years	Oct-26	Х		Y	Х				Х
35 Risk Ma	nagement Policy & Framework	Y	Annual	Jun-25	Х	Х	Y		_	Х		Х
36 Subcont	tracting & Supply Chain Policy	Y	Annual	Nov-24	Х		Y	Х				Х
37 Whistle	blowing Policy & Procedure	N	Every 3 Years	Jun-25	Х		N			Х		X

Governance, Performance & Reputation Committee: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	Recommend		Term			Actio	n
		Requirement		Review	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
Sta	nding Agenda Items										
1	Welcome, Apologies & Declaration of Interests	Y	Every Meeting			Х	Х	Х	Х		
	Minutes & Matters Arising	Y	Every Meeting			Х	Х	Х			Х
3	Membership & Recruitment Update:		Every Meeting								
	- Terms of Office & Succession Planning	Y				х	х	х		х	
	- Committee Membership	'				~	^	~		^	
	- Governor Recruitment										
4	Governance Review & Improvement:		Every Meeting								
	 Governance Improvement Plan - Progress Update 										
	- External Review of Governance (every 3 years)	Y				Х	Х	Х		Х	
	- Annual Board Review & Committee Effectiveness (except for every third										
	year)										
5	SPH Performance & Remuneration:		Every Meeting								
	- Monitoring and review of changes in the sector relating to pension	Y				Х	Х	Х		Х	
	arrangements for senior staff, remuneration of chairs/governors										
6	Reputation & Brand Update	N	Every Meeting			Х	Х	Х		Х	
	m Specific Agenda Items										
7	Governor Learning & Development Programme	N				Х				Х	Х
8	Governor Recruitment:										
	- Staff Governor Elections	Y				Х			Х	Х	
	- Student Governor Elections										
9	SPH Performance & Remuneration:										
	- CEO & Principal Performance 2023-24	Y	Annual -		Y	х				х	х
	- CEO & Principal Objectives For 2024-25		Autumn			~				~	~
	 Performance of other SPHs (review of pay and terms & conditions) 										
10	Governance Review & Improvement:	Y			Y			x		х	х
	- Governance Improvement Plan - refresh						-	~		~	~
11	Governance Audit (every 2-3 years):	Y				Х				х	
	- Scope & Approach	1				Л				~	
12	Governance Review & Improvement										
	- Governor appraisal 1:1 themes	Y					x		х	х	
	- Chair of the Board Review	'	Annual - Spring				Î		^	^	
	- Annual Board Self Assessment Review Planning		Annual Spring								
	Governance Budget Update	N					Х		Х	Х	
14	Review of Director of Governance Independence	Y			Y		Х			Х	Х

Governance, Performance & Reputation Committee: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	Recommend		Term			Actio	n
		Requirement		Review	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
15	Governance Review & Improvement:										
	- Skills Audit Results										
	- Board & Committee Self-Assessment Survey Analysis										
	- Chair of the Board Annual Review - Themes & Actions	Y			Y			Х		х	Х
	- Governance Improvement Plan - refresh										
	- Governor Attendance, Training Engagement, Live Meeting Assessments,		Annual -								
	Cycle of Business Coverage		Summer								
16	Priority KPIs for Board Reporting – 2025-26	Y	Summer		Y			Х		Х	Х
17	Governance Matters:										
	- GP&R Committee Terms of Reference										
	- Special Committee Terms of Reference	Y			Y			Х	Х	х	Х
	- Board & Committee Membership										
	- Cycle of Business - 2024-25										
Anı	nual Reports										
18	Compliance with the AoC Code of Good Governance	Y	Annual		Y		_	Х			Х
19	Governance, Performance & Reputation Report	Y	Annual		Y	Х					Х
20	Statutory Returns - Declarations of Interest	Y	Annual		Y	Х					Х
	icies & Key Documents										
21	Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	May-26	Y		_	Х			Х
22	Code of Good Governance (AoC)	N	Every 2 Years	Nov-26	Y	X					Х
23	Governor Induction Booklet	N	Every 2 Years	Oct-24	N		x				х
		IN			Ň		^				^
	Governor Training & Development Programme	Ν	Annual	Oct-24	Y	Х					Х
25	Governor Recruitment & Succession Planning Policy	Y	Every 2 Years	Feb-26	N		X				X
26	Governor Visits Policy	N	Every 2 Years	Oct-24	Y	Х					X
27	Instrument & Articles	Y	Annual	Oct-24	Y	Х					Х
28	New Governor Mentoring Policy	N	Every 3 Years	May-25	N		Х				X
29	Scheme of Delegation	Y	Annual	Oct-24	Y			Х			Х
30	SPH Capability Procedure	Y	Every 3 Years	Jun-25	N			Х			X
31	SPH Disciplinary Procedure	Y	Every 3 Years	May-27	N			Х			X
32	SPH Grievance Procedure	Y	Every 3 Years	May-27	N			Х			X
	SPH Remuneration Guidance	Y	Every 3 Years	May-24	N	Х					X
34	Standing Orders	Y	Annual	May-25	Y			Х			Х

Resources Culture & Impact Committee: Cycle of Business - 2024-25

# Item	Statutory	Frequency	Next	Joint Revie	w	Recommend		Term			Actio	n
	Requirement		Review	ARaC CS&Q	RC&I	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
Standing Agenda Items												
1 Welcome, Apologies & Declaration of Interests	Y	Every Meeting					Х	Х	Х	Х		
2 Minutes & Matters Arising	Y	Every Meeting					Х	Х	Х			Х
3 Finance Update, to include:		Every Meeting										
- Monitoring KPIs relating to Finance												
- Monitoring of income generation areas												
 Estates and Digital update from CDB (including expenditure) 												
- Management Accounts	Y						Х	х	Х		Х	
- Subcontracting Report (to include any new contractors to approve)												
- CFFR updates in line with PMO Timetable												
- Insurance Update (a regular report detailing the status of any open claims												
with the potential for financial impact)												
4 Capital Development Update:		Every Meeting										
- Estates Strategy Project	Y						Х	х	Х	Х	Х	
- Capital Projects												
5 People & Culture Update, to include:		Every Meeting										
 Monitoring KPIs relating to People 												
- Industrial Relations												
- Key Legislative Updates	N						Х	х	Х		Х	
- Diversity, Equity & Inclusion Update												
A positive duty for the Executive Team to raise any issues about wellbeing												
of staff and working conditions, as it occurs.												
Term Specific Agenda Items												
6 Finance Update:												
- Updated Cashflow	Y				х		х				х	
- Monitoring KPIs Relating to Finance Update					~		~				~	
- College Financial Forecasting Return (CFFR) - ESFA & PMO Returns												
7 Enrolment & Budget Update	Y				Х	Х	Х				Х	Х
8 Pay Framework & Pay Award Update	Y				Х	Х	Х				Х	Х
9 October Management Accounts & Budget Forecast incorporating:												
- Updated Cashflow	Y	Annual - Autumn			х			x			х	
- Monitoring KPIs Relating to Finance Update					~						~	
- Assumptions												
10 College Year-End Audited Accounts 2023-24, to include:												
- Annual Report & Financial Statement	Y			x	х	Y	х				х	х
- Letter of Representation					~	ſ	^				^	^
- External Auditor's Report to the Corporation												
11 Protocol for Annual Meeting with Trade Union Representatives	N				Х	N	Х					Х
12 Student Union Accounts & Budget Setting	Y				Х	Y	Х				Х	Х

Resources Culture & Impact Committee: Cycle of Business - 2024-25

#	Item	Statutory	Frequency	Next	Joint R	leview	Recommend		Term			Actio	n
		Requirement		Review	ARaC CS8	&Q RC&I	to Board	Autumn	Spring	Summer	Note	Discuss	Approve
13	January Management Accounts & Budget Forecast incorporating:												
	- Updated Cashflow											v	
	- Monitoring KPIs Relating to Finance Update	Y				х			X			х	
	- Assumptions		Annual - Spring										
14	Budget Update - 2025-26:					V			v			V	
	- Initial Assumptions	Y				x			X			Х	
15	May Management Accounts & Budget Forecast incorporating:												
	- Updated Cashflow	Y				x				x		x	
	 Monitoring KPIs Relating to Finance Update 	ř				^				^		^	
	- Assumptions												
16	Draft Budget 2025-26	Y			×	<				Х		Х	Х
17	KPI Targets 2025-26	Y	Annual - Summer		Х					Х			Х
18	Five Year Plan Progress Update & Refresh	N	Annual - Summer			Х				Х			
19	College Financial Forecast Return (CFFR) Submission - 2025	Y				Х				Х			
20	Governance Matters:												
	- RC&I Committee Terms of Reference	Y								x	х	х	х
	- Board & Committee Membership	ř								^	~	~	X
	- Cycle of Business - 2025-26												
Ann	ual Reports												
21	Diversity, Equity, Inclusion & Beloning Report & Action Plan	Y	Annual		X	(Х	Y	Х				Х	Х
22	Gender Pay Gap Report	Y	Annual			Х	Y	Х					Х
23	Health, Safety & Welfare Report	Y	Annual		Х	Х	Y	Х					Х
24	Senior Post Holder & Governor Expenses (2023-24)	Y	Annual				N	Х					Х
25	Subcontracting Arrangements - 2025-26	Y	Annual		×	/ V	Y		-	x			х
		Ŷ				K X	ř			^			X
Poli	cies & Key Documents												
	Arrangements for Obtaining The Views of Staff & Students	Y	Annual	Nov-24	×	(Х	Y	Х					Х
27	Cash Management Policy	N	Annual	Jun-25	Х	Х	Y			Х			Х
28	Disposal of College Property	Y	Every 2 Years	Jun-25		Х	N		_	Х			Х
29	Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27	X	(Х	Y		Х				Х
30	Environmental & Sustainability Policy	N	Every 3 Years	Mar-25	Х	Х	Y		Х				Х
31	Environmental, Social & Governance Statement	N	Every 2 Years	Mar-25		Х	Y		Х				Х
32	Financial Regulations	Y	Annual	Nov-24	Х	Х	Y	Х					Х
	Health, Safety & Welfare Policy	Y	Annual	Mar-25	Х	Х	Y		Х				Х
34	Risk Management Policy & Framework	Y	Annual	Jun-25	Х	Х	Y			Х			Х
	Staff & Governor Expenses Policy	N	Annual	Mar-25		Х	Y		Х				Х
36	Student Support Funds Policy	N	Annual	Jun-25		Х	N			Х			X
37	Treasury Management Policy	Y	Every 2 Years	Jun-25		Х	N			Х			X
38	Tuition & Other Fees Policy	Y	Annual	Mar-25		Х	Y		Х				Х

ESCG Board & Committee Policy Schedule - 2024-25

# Item	Statutory	Frequency	Next	Lead Officer(s)	R	Recomm	ended B	γ.		Term		Action	Board	Comments
	Requirement		Review		ARaC	CS&Q	GP&R	RC&I	Autumn	Spring	Summer	Approve	Approval?	
Policies & Key Documents														
1 Anti-Bribery, Corruption & Fraud Policy	Y	Every 3 Years	Jun-25	COO/EDoF	Х						Х	Х	Y	
2 Arrangements for Obtaining The Views of Staff & Students	Y	Annual	Nov-24	DoG/DoP/AP-SE		Х		Х	Х			Х	Y	
3 Cash Management Policy	N	Annual	Jun-25	EDoF	Х					-	Х	Х	Y	
4 Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	May-26	DoG		_	Х		Х		Х	Х	Y	
5 Code of Good Governance (AoC)	N	Every 2 Years	Nov-26	DoG			Х		Х			Х	Y	
6 Complaints Policy	Y	Every 3 Years	Jun-26	CEO&P		х				_	Х		Y	
7 Disposal of College Property	Y	Every 2 Years	Jun-25	EDoF				Х		_	Х	Х	N	Delegated to RC&I Committee.
8 Diversity, Equity, Inclusion & Belonging Policy	Y	Every 3 Years	Mar-27	EDoC&S/AP-SE		Х		Х		Х		Х	Y	
9 Emergency Plan, Disaster Recovery & Business Continuity Plan	Y	Annual	Mar-25	COO/DoFM	Х		_			Х		Х	Y	
10 Environmental & Sustainability Policy	N	Every 3 Years	Mar-25	COO/DoFM	Х			Х		Х		Х	Y	
11 Environmental, Social & Governance Statement	N	Every 2 Years	Mar-25	CEO&P/COO			Х			Х		Х	Y	
12 Financial Regulations	Y	Annual	Nov-24	EDoF	Х			Х	Х		-	Х	Y	
13 Freedom of Information Policy	Y	Every 3 Years	Nov-24	CO0	Х				Х			Х	Y	
14 Freedom of Speech & Expression Policy	Y	Every 3 Years	Nov-27	DoG	Х				Х		_	Х	Y	
15 General Data Protection Regulation Policy	Y	Annual	Mar-25	COO/DoM&D	Х					Х		Х	Y	
16 Gifts, Hospitality & Declaration of Interests Policy	Y	Annual	Nov-24	EDoF/DoG	Х				Х		_	Х	Y	
17 Governor Induction Booklet	N	Every 2 Years	Oct-24	DoG		_	Х			Х		Х	N	Delegated to GP&R Committee.
18 Governor Training & Development Programme	N	Annual	Oct-24	DoG			Х		Х		_	Х	Y	
19 Governor Recruitment & Succession Planning Policy	Y	Every 2 Years	Feb-26	DoG			Х			Х		Х	N	Delegated to GP&R Committee.
20 Governor Visits Policy	N	Every 2 Years	Oct-24	DoG		_	Х		Х		-	Х	Y	
21 Grants, Income & Partner Contracts Procedure	N	Annual	Nov-24	EDoF	Х				Х		_	Х	N	Delegated to ARaC Committee.
22 Health, Safety & Welfare Policy	Y	Annual	Mar-25	COO/DoFM	Х			Х		Х		Х	Y	
23 Instrument & Articles of Government	Y	Annual	Oct-24	DoG		_	Х		Х			Х	Y	
24 New Governor Mentoring Policy	N	Every 3 Years	May-25	DoG		_	Х				Х	Х	N	Delegated to GP&R Committee.
25 Procurement Policy	Y	Every 3 Years	Oct-26	EDoF	Х				Х			Х	Y	
26 Risk Management Policy & Framework	Y	Annual	Jun-25	CO0	Х		_				Х	Х	Y	
27 Safeguarding & Prevent Policy	Y	Annual	Nov-24	EDoC&S/AP-SE		Х				_	Х	Х	Y	
28 Scheme of Delegation	Y	Annual	Oct-24	DoG			Х		Х			Х	Y	
29 SPH Capability Procedure	Y	Every 3 Years	Jun-25	DoP			Х			-	Х	Х	N	Delegated to GP&R Committee.
30 SPH Disciplinary Procedure	Y	Every 3 Years	May-27	DoP			Х				Х	Х	N	Delegated to GP&R Committee.
31 SPH Grievance Procedures	Y	Every 3 Years	May-27	DoP			Х			_	Х	Х	N	Delegated to GP&R Committee.
32 SPH Remuneration Guidance	Y	Every 3 Years	May-24	DoP			х		х			х	N	Delegated to GP&R Committee. Overdue for review, deferred to Autumn
	T						^		^			^	N	Term to balance load.
33 Staff & Governor Expenses Policy	N	Annual	Mar-25	EDoF				Х		Х		Х	Y	
34 Standing Orders	Y	Annual	May-25	DoG			Х		Х			Х	Y	
35 Student Engagement Policy	N	Every 3 Years	Jun-25	EDoC&S/AP-SE		Х					Х	Х	N	Delegated to CS&Q Committee.
36 Student Support Funds Policy	N	Annual	Jun-25	EDoF				Х		_	Х	Х	N	Delegated to RC&I Committee.
37 Student Union Constitution	Y	Every 3 Years	Nov-26	EDoC&S/AP-SE		Х			Х			Х	Y	
38 Subcontracting & Supply Chain Policy	Y	Annual	Nov-24	VP-BD	Х		_		Х			Х	Y	
39 Treasury Management Policy	Y	Every 2 Years	Jun-25	EDoF				Х			Х	Х	N	Delegated to RC&I Committee.
40 Tuition & Other Fees Policy	Y	Annual	Mar-25	EDoF		_		Х		Х		Х	Y	
41 Whistleblowing Policy & Procedure	N	Every 3 Years	Jun-25	COO/DoP	Х						Х	Х	N	Delegated to ARaC Committee.