ESCG Board: Cycle of Business - 2023-24

n I have	Chahutami	Farmer	Po	commende	d By		Tern	2			Action		O
# Item	Statutory	Frequency				Autumn 1			C	Nata			Comments
Annalina Annanda Marea	Requirement		ARaC	CS&Q GP8	K KC&I	Autumn 1	Autumn 2	Spring	Summer	Note	Discuss	Approve	
tanding Agenda Items	Y	E Martin				V	V	V	V	V			
Welcome, Apologies & Declaration of Interests Minutes & Matters Arising	Y	Every Meeting Every Meeting	-			X	X	X	X	Х		V	
· · · · · · · · · · · · · · · · · · ·	Y	, ,							X			X	
3 Written Resolutions	Y	Every Meeting	-			X	Х	Х	Х			Α	Advanced the last of consequences and consequences
4 Governance Items:		Every Meeting											May vary slightly from meeting to meeting.
- Membership & Recruitment	Υ						x	V	v	v	х	Х	
- Board & Committee Arrangements - Staff & Student Voice	Y					Х	Х	Х	Х	Х	Х	Х	
- Training & Development													
5 Executive Team Report	Y	Every Meeting	-			X	Х	Х	Х		Х		A
6 Capital Development Update:	.,	Every Meeting					.,	.,	×		.,	v	As required (or addressed under Committee minutes, approvals & to note
- Estates Strategy Project	Y						Х	Х	Х		Х	Х	items).
- Capital Projects	.,						.,	.,				.,,	
7 Committee minutes, approvals and to note items	Y	Every Meeting				Х	Х	Х	Х	Х		Х	
erm Specific Agenda Items	1 ,						_					.,	
8 Strategic Plan - Refresh	Y			Х	_	Х					Х	X	
9 Exec Team Report to include:		Annual - Autumn 1											
- Emerging achievement rates	N					Х				Х	Х		
- Student numbers and enrolment													
10 Exec Team Report - to include:	N						х			х	х		
- HE update/HE Quality Report and Action Plan			_										
College Year-End Audited Accounts 2022-23, to include:													
- Annual Report & Financial Statement	Y		X		х		x				х	Х	
- Letter of Representation													
- External Auditor's Report to the Corporation			ш	_									
12 Governor Recruitment:													
- Staff Governor Appointments - ratify	Y	Annual - Autumn 2		х		х						Х	
- Student Governor Apppointments - ratify				^								^	
- Independent Governor Appointments - approve								,					
13 Student Union Accounts & Budget Setting	Υ				Х		Х					Х	
14 Pay Award Update for Staff	Υ				Х		Х				Х	Χ	
15 Annual SPH Remuneration	Y			Х			Х				Х	Х	
16 Autumn Term Governor Newsletter	N						х	х	Х	х			This is <u>not</u> a paper for Board, but instead will be distributed to Governors
													just after the half-term break.
17 Budget Update	Y							Х		Χ	Х		
18 Exec Team Report - to include:													
- Employer Engagement	Υ							x		х	х		
- Destination Data		Annual - Spring						^			,		
- Environmental, Social & Governance Statement: Action Plan Update		Amidai Spillig						\vdash					
19 Accountability Agreement	Υ			Х				Х			Х	Х	
20 <mark>Spring Term Governor Newsletter</mark>	N						x	Х	х	х			This is <u>not</u> a paper for Board, but instead will be distributed to Governors
	IN						^_	^	^	Ĺ			just after the half-term break.
21 Business Plan (2024-25):													
- Budget	Υ			Х	Х				Х		Х	Χ	
- Curriculum Plan													
22 3-5 Year Financial Plan	Y			Х					X		Χ	Χ	
23 Internal & External Audit Plans	Y		Х						X			Χ	
Draft KPIs & Targets - 2024-25	Υ		Х	Х Х					Х		Х	Χ	
25 College Financial Forecast Return (CFFR) Submission - 2024	Υ				Х				Χ			Х	

ESCG Board: Cycle of Business - 2023-24

# Item	Statutory	Frequency	Recon	nmended B	/		Term	1			Actio	n	Comments
" Rem	Requirement	rrequeries		Q GP&R		ımn 1			Summer	Note			Comments
26 Course Mattern	Requirement	Annual - Summer	Altac Co	XQ Gran	NCC AUTO	411111 1	Autumm 2	Spring	Julillier	Note	Discuss	Approve	
26 Governance Matters: - Committee Terms of Reference		Annual - Summer											
- Board & Committee Membership													
- Cycle of Business - 2024-25	Υ			Х					Х	Х	Х	Х	
- Review of Committee Effectiveness													
- Board Self Review/External Review of Governance													
27 Summer Term Governor Newsletter													This is <u>not</u> a paper for Board, but instead will be distributed to Governors
27 Suffiller Territ Governor Newsletter	N						Χ	Х	Х	Х			just after the half-term break.
Annual Reports													just after the half-term break.
28 Audit, Risk & Compliance Committee Report	ΙΥ	Annual	Х				Х					Х	
29 Compliance with the Code of Good Governance	Y	Annual		Х		-	X	1				X	
30 Compliance with the Code of Good Governance	Y	Annual	-	X		-	X	-				X	
31 Diversity, Equity & Inclusion Report & Action Plan	Y	Annual	X			-	X	1				X	
32 Gender Pay Gap Report	Y	Annual	- L-	`' г	X :	Х							
33 Governance, Performance & Reputation Report - <i>confidential</i>	Y	Annual	-	Х	^	^	Х	7				Х	
34 Health, Safety & Welfare Report	Y	Annual	Х	_^_	Х		X	-				X	RC&I Committee meeting will need to have already been held.
35 Local Skills Improvement Plan (LSIP) Contribution Report	Y	Annual		L		L	^	ا	Х			X	New report.
36 Regularity Self-Assessment Questionnaire & Managing Public Money Return	Y	Annual	Х			х						X	new report.
37 Risk Management Report & Risk Register	Y	Annual	X			X						X	ARaC Committee meeting will need to have already been held.
38 Safeguarding & Prevent Report	Y	Annual	X	_		^			Х			X	Anac committee meeting will need to have already been neid.
39 Self Assessment Report & Quality Improvement Plan	Y	Annual	$\frac{1}{x}$			ſ	Х	1				X	
40 Statutory Returns - Declarations	Y	Annual		Х			X	-				X	
41 Subcontracting Arrangements - 2024-25		Annual			_	L		_					CS&Q and RC&I meetings must be held in that order in the Summer Term.
3ubcontracting/intangements 2024 25	Υ	71111441	X		Х				Х			Х	esac and near meetings must be new in that order in the summer remi.
Policies & Key Documents	<u>l</u>												
42 Anti-Bribery, Corruption & Fraud Policy	Y	Every 3 Years	Х						X			Х	
43 Arrangements for Obtaining The Views of Staff & Students	Y	Annual	X		Х		Х	1 '				X	
44 Cash Management Policy	N	Annual	Х				X	1				X	
45 Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years		Х		L		_	Х			X	
46 Code of Good Governance (AoC)	N	Every 2 Years		Х			Х	7 '				Х	
47 Complaints Policy	Y	Every 3 Years	Х			L		_	X			Х	
48 Emergency Plan, Disaster Recovery and Business Continuity Plan	Y	Annual	Х					X				Х	
49 Equity, Diversity & Inclusion Policy	Y	Every 3 Years	Х		Х			Х				Х	
50 Environmental, Social & Governance Statement	N	Annual				Х						Х	
51 Financial Regulations	Y	Annual	Х		X :	Х						Х	Moved to Autumn 2
52 Freedom of Information Policy	Y	Every 3 Years	Х	_								Х	
53 Freedom of Speech/Expression Policy	Υ	Annual	Х			Х						Х	
54 General Data Protection Regulation Policy	Υ	Annual	Х					Х				Х	
55 Gifts, Hospitality & Declaration of Interests Policy	Υ	Annual	Х				Х					Х	Moved to Autumn Term (from Spring)
56 Governor Learning & Development Programme	N	Annual		Х			Х					Х	, , ,
57 Health, Safety & Welfare Policy	Υ	Annual	Х		Х	,		Х				Х	
58 Instrument & Articles	Υ	Every 2 Years		Х			Х					Х	Frequency amended from annually to every 2 years.
59 Procurement Policy	Υ	Every 3 Years	Х			Х						Х	Early review due to findings as output of the Subcontracting Audit.
60 Protocol for Governor Visits in College	N	Every 2 Years			,	Χ						Х	
61 Risk Management Policy & Framework	Υ	Annual	Х						Х			Х	
62 Safeguarding & Prevent Policy	Υ	Annual	Х						Х			Х	
63 Scheme of Delegation	Υ	Annual		Х					Х			Х	
64 Staff & Governor Expenses Policy	N	Annual			Х			Х				Х	
65 Standing Orders	Y	Every 2 Years		Х			Х					Х	
66 Student Union Constitution	Υ	Every 3 Years	Х		1	Χ						Х	
67 Subcontracting & Supply Chain Policy	Υ	Annual	Х				Χ					Х	Moved from Summer to Autumn 2.
68 Tuition & Fees Policy	Υ	Annual			Х			Х				Х	
· · · · · · · · · · · · · · · · · · ·	1												

Audit, Risk & Compliance Committee: Cycle of Business - 2023-24

# Item	Statutory	Frequency	Joint F	Review	Recommend						Actio	on	Comments
	Requirement		ARaC	RC&I	to Board	Autumn 1	Autumn 2	Spring	Summer	Note	Discuss	Approve	
Standing Agenda Items													
1 Welcome, Apologies & Declaration of Interests	Υ	Every Meeting				X	X	Х	Х	Χ			
2 Minutes & Matters Arising	Y	Every Meeting				Х	Х	Х	Х			Х	
3 Inter Committee Referral	N	Every Meeting				Х	Х	Х	Х	Х	Х		
4 Audit Reports	Υ	Every Meeting				Х	Х	Х	Х	Χ	Х		
5 Audit Recommendations Tracker	N	Every Meeting				Х	Х	Х	Х		Х		
6 Risk Register	Υ	Every Meeting				Х	Х	Х	Х		Х	Х	
7 Report on Fraud Irregularities	Υ	Every Meeting				Х	Х	Х	Х	Χ			
8 Executive Team - Contingency Plans in Action	N	Every Meeting				Х	Х	Х	Х		Х		
9 National Developments in FE Audit	Υ	Every Meeting				Х	Х	Х	Х	Χ			
Term Specific Agenda Items													
10 Continuation of the internal and external audit service	N	Annual - Autumn 1	Х			Х					х		
11 Meet Internal/External Auditors (without management present)	N		Χ	Х			Х				Х	Х	Joint meeting with RC&I Committee
12 College Year-End Audited Accounts 2022-23, to include:													Joint meeting with RC&I Committee
- Draft Annual Report & Financial Statement (ESCG & PTHL)		A A 2											
- Accounting Estimates & Areas of Judgement	Υ	Annual - Autumn 2	Х	Х	Υ		Х				Х	Х	
- Draft Letter of Representation													
- External Auditor's Draft Report to the Corporation													
13 Internal & External Audit Plans	Υ		Х		Υ				Х			Х	
14 IT Cyber Security Report	N		Х		N				х		Х	х	This is a one off report, linked to an audit management action.
	IN		^		IN				^		^	^	
15 Governance Matters:													
- Appointment of Committee Chair/Vice Chair		Annual - Summer											
- ARaC Committee Terms of Reference	v		х		v				×	х	X	x	
- Committee Membership	r		^		r				_ ^	^	^	^	
- Review of Committee Effectiveness - 2023-24													
- Cycle of Business - 2024-25													
Annual Reports													
16 Audit, Risk & Compliance Committee Report	Υ	Annual	Х		Υ		Х					Х	
17 Compliance with College ARaC Policies & Procedures	N]	Annual	Х		N		_		Х			Х	Committee level approval.
18 Health, Safety & Welfare Report	Υ	Annual	Х	Х	Υ	Х						Х	
19 Report on Individualised Learner Record Data Checks			х		N				х			х	Committee level approval. New report for 2023-24, arising
			^		"				^_			_ ^	from a 2022-23 management action.
20 Information Governance - Data Protection Report	v	Annual	х		N				x			х	Committee level approval. This new report was
	'						_					_ ^	recommended as output of the GDPR Audit (2023).
21 Internal Audit Annual Report - y/e 31st July 2023	Y	Annual	Χ		Υ	Х						Х	ARaC Committee meeting only
22 Regularity Self-Assessment Questionnaire	Y	Annual	Χ		Υ	Х						Х	ARaC Committee meeting only
23 Risk Management Report & Risk Register	Υ	Annual	Χ		Υ	Χ						Х	

Audit, Risk & Compliance Committee: Cycle of Business - 2023-24

# Item	Statutory	Frequency	Joint	Review	Recommend		Term		Action		Comments	
	Requirement		ARaC	RC&I	to Board	Autumn 1	Autumn 2	Spring	Summer	Note Discuss	Approve	
Policies & Key Documents												
24 Anti-Bribery, Corruption & Fraud Policy	Υ	Every 3 Years	Х		Υ		-		X		Х	
25 Cash Management Policy	N	Annual	Χ		Υ	Χ					Х	New Policy
26 Emergency Plan, Disaster Recovery and Business Continuity Plan	Υ	Annual	Χ		Υ			Х			Х	
27 Environmental & Sustainability Policy	N	Every 3 Years	Х	Χ	N		_	X			Х	Committee level approval - joint with RC&I Committee
28 Financial Regulations	Υ	Annual	Χ	Χ	Υ	Χ					Х	
29 Freedom of Information Policy	Υ	Every 3 Years	Х		Υ		='				Х	
30 Freedom of Speech & Expression Policy	Υ	Annual	Х		Υ	Х	_				Х	
31 General Data Protection Regulation Policy	Υ	Annual	Х		Υ			Х			Х	
32 Gifts, Hospitality & Declaration of Interests Policy	Υ	Annual	Х		Υ		Х				Х	Moved to Autumn 2 (from Spring).
33 Grants, Income & Partner Contracts Procedure	N	Annual	Х		N	Х					Х	Committee level approval.
34 Health, Safety & Welfare Policy	Υ	Annual	Х	Χ	Υ			Х			Х	
35 Procurement Policy	Υ	Every 3 Years	Х		Υ	Х					Х	
36 Risk Management Policy & Framework	Υ	Annual	Χ	Х	Υ				Х		Х	
37 Subcontracting & Supply Chain Policy	Υ	Annual	Χ		Υ		X				Х	Moved from Summer to Autumn 2.
38 Whistleblowing Policy & Procedure	N	Every 3 Years	Х		N				Χ		X	Committee level approval

Curriculum, Skills & Quality Committee: Cycle of Business - 2023-24

# Item	Statutory Frequency Joint Review Reco					Term			Actio	n	Comments	
T Itelli	Requirement	rrequency	CS&Q RC&I		Autumn		Summer	Note		Approve		
Standing Agenda Items	Requirement		code near	to Board	Autumn	Johnne	Juliline	Note	Discuss	Арріочс		
1 Welcome, Apologies & Declaration of Interests	Y	Every Meeting			Х	Х	Х	Х				
2 Minutes & Matters Arising	Y	Every Meeting			X	X	X			Х		
3 Inter Committee Referral	<u> </u>	Every Meeting									Summary updates from Employer Exchange	
	N				Х	Х	Х	Х	Х		Forums.	
4 Curriculum, Skills & Quality Report:		Every Meeting	1									
- Recruitment												
- Key Performance Indicators Update												
- Quality of Teaching, Learning & Assessment												
- Quality Improvement Plan Monitoring												
- Summary Reports from Course Reviews												
- Work Experience & Employability						.,	· ·	.,				
- Student Voice Update	N				Х	Х	Х	Х	Х			
- New Curriculum Developments												
- International Update												
- HE Update												
- Apprenticeships, Adult & Subcontracting Update												
- Careers Education Information Advice & Guidance Update												
- SEND & High Needs												
5 Student Representatives Update	N	Every Meeting			Х	Х	Х		Х			
6 Safeguarding & Prevent	Y	Every Meeting			Х	Х	Х		Х			
7 Equity, Diversity & Inclusion Update	Υ	Every Meeting			Х	Х	Х		Х			
8 Capital Development Board Update	Υ	Every Meeting			Х	Х	Х		Х			
9 Local Skills Improvement Plan (LSIP) Progress Update	Y	Every Meeting			Х	Х	Х		Х		New item.	
Term Specific Agenda Items												
10 Self-Assessment Validation	N				Χ				Х			
11 Curriculum, Standards & Quality KPIs (2023-24)	Υ	Annual - Autumn			X				Х	Х		
12 Curriculum Development Update (2024-25)	N				Х							
13 Accountability Agreement & Local Needs Duty	Υ	Annual - Spring		Υ		Х			Х	Х		
14 KPI Targets (2024-25)	Υ			Υ			Х		Х	Х		
15 Curriculum Plan (2024-25)	N			Y			Х		Х	Х		
16 Self-Assessment Report Arrangements	N						Х			Х		
17 Summary Survey Results - Student, Teacher, Employer & HE	N						Х		Х			
18 Governance Matters:		Annual - Summer										
- Appointment of Committee Chair/Vice Chair		Allitual - Summer										
- CS&Q Committee Terms of Reference	V						Ų,	v	v	V		
- Board & Committee Membership	Y						Х	Х	Х	Х		
- Review of Committee Effectiveness												
- Cycle of Business - 2024-25												

Curriculum, Skills & Quality Committee: Cycle of Business - 2023-24

# Item	Statutory	Frequency	Joint R	Review	Recommend		Term		Action	1	Comments
	Requirement		CS&Q	RC&I	to Board	Autumn	Spring	Summer	Note Discuss	Approve	
Annual Reports											
19 Equity, Diversity & Inclusion Report & Action Plan	Υ	Annual	Х		Υ	Х				Χ	
20 Local Skills Improvement Plan (LSIP) Contribution Report	Υ	Annual	Χ		Υ		_	Х		Χ	A new report to the Committee/Board.
21 Safeguarding & Prevent Report	Υ	Annual	Χ		Υ		_	Х		Χ	
22 Self Assessment Report (2022-23) & Quality Improvement Plan (2023-24)	N	Annual	Χ		Υ	Χ				Χ	
23 Subcontracting Arrangements - 2024-25	Υ	Annual	Х	Х	Υ			Х		X	CS&Q and RC&I meetings must be held in that order in the Summer Term.
Policies & Key Documents											
24 Arrangements for Obtaining The Views of Staff & Students	Υ	Annual	Х	Х	Υ	Х				Χ	
25 Careers Strategy	Υ	Every 2 Years	Χ		N	Χ				Х	Committee level approval.
26 Concerns, Complaints & Compliments Policy	Υ	Every 3 Years	Χ		Υ			Х		Χ	
27 Diversity, Equity & Inclusion Policy	Υ	Every 3 Years	Х	Х	Υ		Х			Х	Moved to the Spring Term (rather than Autumn).
28 Safeguarding & Prevent Policy	Υ	Annual	Х		Υ	1		Х		Χ	
29 Student Engagement Strategy	N	Every 3 Years	Х		N			Х		Х	Committee level approval.
30 Student Union Constitution	Υ	Every 3 Years	Х		Υ	X				Χ	

Governance, Performance & Reputation Committee: Cycle of Business - 2023-24

#	ltem	Statutory	Frequency	Recommend to		Term			Actio	n
		Requirement		Board	Autumn	Spring	Summer	Note	Discuss	Approve
	nding Agenda Items									
	Welcome, Apologies & Declaration of Interests	Υ	Every Meeting		Χ	Х	Х	Χ		
	Minutes & Matters Arising	Υ	Every Meeting		Χ	Х	Х			Χ
3	Membership & Recruitment Update:		Every Meeting							
	- Terms of Office	Υ			Х	x	х		l x	
	- Committee Membership 2022-23	,			^		^		^	
	- Governor Recruitment									
4	Governance Review & Improvement:		Every Meeting							
	- Governance Improvement Plan									
	- External Review of Governance (every 3 years)	Υ			Х	Х	Х		Х	
	- Annual Board Review & Committee Effectiveness (except for every third									
	year)									
5	SPH Performance & Remuneration:		Every Meeting							
	- Monitoring and review of changes in the sector relating to pension	Υ			Χ	Х	Х		Х	
	arrangements for senior staff, remuneration of chairs/governors									
	n Specific Agenda Items									
6	Strategic Plan - Refresh:									
	- Strategy Day Planning	Υ			Х				l x	Х
	- Mission/Vision Values	'			^				_ ^	^
	- Strategic Intentions									
7	Governor Learning & Development Programme	N			Х				Х	Χ
8	Governor Recruitment:									
	- Staff Governor Elections	Υ	Annual -		Χ			Х	Х	
	- Student Governor Elections		Autumn							
9	SPH Performance & Remuneration:									
	- CEO & Principal Performance 2022-23	Υ		Υ	Х				l x	Х
	- CEO & Principal Objectives For 2023-24	'		'	^				_ ^	^
	- Performance of other SPHs (review of pay and terms & conditions)									
10	Governance Audit (every 2 years):	Υ			Х				l x	
	- Scope & Approach	ı			^				^	
11	Governance Review & Improvement									
	- Governor appraisal 1:1 themes	Υ				X		х	Х	
	- Chair 360 Appraisal Planning	i i	Annual - Spring			^		^	^	
	- Annual Board Self Assessment Review Planning		Annual - Spring							
12	Governance Budget Update	N				Х		Х	Х	
13	Review of Director of Governance Independence	Υ		Υ		Х			Х	Χ

Governance, Performance & Reputation Committee: Cycle of Business - 2023-24

#	ltem	Statutory	Frequency	Recommend to		Term			Actio	n
		Requirement		Board	Autumn	Spring	Summer	Note	Discuss	Approve
14	Governance Review & Improvement:									
	- Skills Audit Results									
	- Self-Assessment Analysis, Outcomes & Actions			Υ			х		Х	х
	- Chair of the Board Annual Review - Themes & Actions			ľ			^		^	^
	- Governance Improvement Plan - refresh		Annual -							
	- Governor Learning & Development Update (2023-24)		Summer							
15	Governance Matters:		Summer							
	- GP&R Committee Terms of Reference									
	- Board & Committee Membership	Υ		Υ			Х	Χ	Χ	Х
	- Cycle of Business - 2024-25									
	- Review of Committee Effectiveness									
	nual Reports									
16	Compliance with the Code of Good Governance	Y	Annual	Υ	Х					Х
17	Compliance with the SPH Remuneration Code	Υ	Annual	Υ	Χ					Χ
18	Governance, Performance & Reputation Report	Υ	Annual	Υ	Χ					Х
19	Statutory Returns - Declarations of Interest	Υ	Annual	Υ	Χ					Χ
Pol	cies & Key Documents									
	Code of Conduct For Corporation Members (Eversheds)	Y	Every 2 Years	Υ			Х			Х
21	Code of Good Governance (AoC)	N	Every 2 Years	Υ	Χ					Х
22	Governor Induction Booklet	N	Every 2 Years	N		х				X
		IN		IV		^				^
	Governor Learning & Development Programme	N	Annual	Υ	Χ					Χ
24	Governor Recruitment & Succession Planning Policy	Υ	Annual	N		Х				X
	Instrument & Articles	Υ	Every 2 Years	Υ	Χ					Χ
	New Governor Mentoring Policy	N	Every 3 Years	N		Х				X
	Protocol for Governor Visits in College	N	Every 2 Years	Υ	Χ					X
28	Scheme of Delegation	Υ	Annual	Υ			Х			Х
	SPH Capability Procedure	Y	Every 3 Years	N			X			X
30	SPH Disciplinary Procedure	Υ	Every 3 Years	N			Х			X
31	SPH Grievance Procedures	Y	Every 3 Years	N			Х			X
32	Standing Orders	Υ	Every 2 Years	Υ	Χ					Χ

Resources Culture & Impact Committee: Cycle of Business - 2023-24

# Item	Item Statutory Frequency Joint Review Recommend Term										Comments		
	Requirement		ARaC CS&Q I	RC&I	to Board	Autumn 1	Autumn 2	Spring	Summer	Note	Discuss	Approve	
Standing Agenda Items													
1 Welcome, Apologies & Declaration of Interests	Y	Every Meeting				Х	Х	Х	Х	Х			
2 Minutes & Matters Arising	Y	Every Meeting				Х	Х	Х	Х			Х	
3 Finance Update, to include:		Every Meeting											
- Monitoring KPIs relating to Finance		, 0											
- Monitoring of income generation areas													
- Estates and Digital update from CDB (including expenditure)													
- Management Accounts	Υ					Х	Х	х	Х		Х		
- Subcontracting Report (to include any new contractors to approve)													
- CFFR updates in line with PMO Timetable													
- Insurance Update (a regular report detailing the status of any open claims													
with the potential for financial impact)													
4 Capital Development Update:		Every Meeting											
- Estates Strategy Project	Υ	, ,				Х	Х	х	Х	Х	Х		
- Capital Projects													
5 People Services Report, to include:		Every Meeting											
- Monitoring KPIs relating to People		,											
- Industrial Relations													
- Key Legislative Updates	N					Х	Х	Х	Х		Х		
- Equity, Diversity & Inclusion Update													
A positive duty for the Executive Team to raise any issues about wellbeing of													
staff and working conditions, as it occurs.													
Term Specific Agenda Items													
6 Finance Update:													
- Updated Cashflow	Υ			х		х					Х		
- Monitoring KPIs Relating to Finance Update	1	Annual - Autumn 1		^		^					^		
- College Financial Forecasting Return (CFFR) - ESFA & PMO Returns		Alliluai - Autullili I											
7 Enrolment & Budget Update	Υ			Χ		Х					Х	Х	
8 Pay Framework & Pay Award Update	Υ			Χ	Χ						Х	Х	
10 Meet Internal/External Auditors (without management present)	N		Х	Χ			Х				Х		
11 College Year-End Audited Accounts 2022-23, to include:													
- Annual Report & Financial Statement	Υ		х	х	Υ		x				Х	х	
- Letter of Representation		Annual - Autumn 2	^	^			_ ^				^	^	
- External Auditor's Report to the Corporation													
12 Protocol for Annual Meeting with Trade Union Representatives	N			Χ	N		Х					Х	Committee level approval.
13 Student Union Accounts & Budget Setting	Υ			Χ	Υ		Х				Х	Χ	
14 January Management Accounts & Budget Forecast incorporating:													
- Updated Cashflow	Υ			х				x			х		
- Monitoring KPIs Relating to Finance Update				^				^			^		
- Assumptions		Annual - Spring											
15 Budget Update - 2024-25:	Υ	, amour spring		х				х			Х		
- Initial Assumptions	'			^							^		
16 Environmental, Social & Governance Statement:	N			x	N			X		х	Х		New item. Progress update to be shared with main Board within the Spring
- Action Plan Progress Update				<i>^</i> ``	••					ı"			Term Executive Team Report.

Resources Culture & Impact Committee: Cycle of Business - 2023-24

# Item	Statutory	Frequency	Jo	int Revie	w	Recommend		Terr	m			Actio	n	Comments
	Requirement		ARaC	CS&Q	RC&I	to Board	Autumn 1	Autumn 2	2 Spring	Summer	Note	Discuss	Approve	
17 May Management Accounts & Budget Forecast incorporating: - Updated Cashflow - Monitoring KPIs Relating to Finance Update - Assumptions	Y				х					х		Х		
18 Draft Budget 2024-25	Υ			Х						Х		Х	Х	
19 KPI Targets 2024-25	Y		Х							X			X	
20 Five Year Plan Progress Update & Refresh	N	Annual - Summer			Х					Х				
21 College Financial Forecast Return (CFFR) Submission - 2024	Υ				Х					Х				
22 Governance Matters:														
- RC&I Committee Terms of Reference - Board & Committee Membership - Cycle of Business - 2024-25 - Review of Committee Effectiveness	Y									х	х	Х	х	
Annual Reports														
23 Gender Pay Gap Report	Υ	Annual			Χ	Υ	Х						Х	
24 Health, Safety & Welfare Report	Υ	Annual	Х		Χ	Υ		Х					Х	
25 Senior Post Holder & Governor Expenses Report	N	Annual			X	N			×				X	Committee level approval shared with CS&Q Committee
26 Subcontracting Arrangements - 2024-25	Y	Annual		х	х	Υ				Х			х	RC&I and CS&Q meetings will have to have been held in that order in the Summer Term.
Policies & Key Documents														
27 Arrangements for Obtaining The Views of Staff & Students	Υ	Annual		Х	Χ	Υ	Х						Х	
28 Disposal of College Property	Y	Every 2 Years			Χ	N				Х			X	Committee level approval.
29 Diversity, Equity & Inclusion Policy	Υ	Every 3 Years		Х	Χ	Υ			Х				Х	Moved to the Spring Term (rather than Autumn).
30 Environmental & Sustainability Policy	N	Every 3 Years	Χ		Χ	N			X				Х	Committee level approval - joint with ARaC Committee.
31 Financial Regulations	Υ	Annual	Х		Χ	Υ		Х					Х	Moved to Autumn 2.
32 Health, Safety & Welfare Policy	Y	Annual	Χ		Χ	Y			Х				Х	
33 Risk Management Policy & Framework	Υ	Annual	Χ		Χ	Υ				Х			Х	
34 Staff & Governor Expenses Policy	N	Annual			Χ	Y			Х				Х	
35 Student Support Funds Policy	N	Annual			Χ	N				Χ			Х	Committee level approval.
36 Treasury Management	Y	Every 2 Years			Χ	N				Х			Х	Committee level approval.
37 Tuition & Fees Policy	Υ	Annual			Χ	Υ			X				Х	

ESCG Board & Committee Policy Schedule - 2023-24

# Item	Statutory	Frequency		Recomm	nended B				Action	Board	Comments		
	Requirement		ARa	CS&Q	GP&R	RC&I	Autumn 1	Autumn 2	2 Spring	Summer	Approve	Approval?	
Policies & Key Documents													
1 Anti-Bribery, Corruption & Fraud Policy	Υ	Every 3 Years	Х							X	Х	Υ	
2 Arrangements for Obtaining The Views of Staff & Students	Υ	Annual		Х		Х		Х			Х	Υ	
3 Careers Strategy	Υ	Every 2 Years		Х				X			Х	N	Delegated to CS&Q Committee.
4 Cash Management Policy	N	Annual	Х		_		Х		_		Х	Υ	New Policy
5 Code of Conduct For Corporation Members (Eversheds)	Υ	Every 2 Years			Х		Х				Х	Υ	
6 Code of Good Governance (AoC)	N	Every 2 Years			Х		Х				Х	Υ	
7 Complaints Policy	Υ	Every 3 Years		Х	,					X		Υ	
8 Disposal of College Property	Υ	Every 2 Years				Χ				Х	Х	N	Delegated to RC&I Committee.
9 Diversity, Equity & Inclusion Policy	Υ	Every 3 Years		Х		Χ			Х		Х	Υ	Moved to the Spring Term (rather than Autumn).
10 Emergency Plan, Disaster Recovery and Business Continuity Plan	Y	Annual	Х		_				Х		Х	Υ	
11 Environmental & Sustainability Policy	N	Every 3 Years	Х			Χ			X		Х	N	Delegated to ARaC and RC&I Committees.
12 Environmental, Social & Governance Statement	N	Annual					Х				Х	Υ	
13 Financial Regulations	Y	Annual	Х			Χ	Х				Х	Υ	
14 Freedom of Information Policy	Υ	Every 3 Years	Х		_			-			Х	Υ	
15 Freedom of Speech & Expression Policy	Υ	Annual	Х				Х				Х	Υ	
16 General Data Protection Regulation Policy	Y	Annual	Х					•	Х		Х	Υ	
17 Gifts, Hospitality & Declaration of Interests Policy	Υ	Annual	Х					Х			Х	Υ	Moved to Autumn 2 (from Spring).
18 Governor Induction Booklet	N	Every 2 Years		_	х				х		Х	N	Delegated to GP&R Committee. Moved to Spring Term (rather than Autumn).
19 Governor Learning & Development Programme	N	Annual			Х			X			Х	Υ	,
20 Governor Recruitment & Succession Planning Policy	Υ	Annual			Х			X			Х	N	Delegated to GP&R Committee.
21 Grants, Income & Partner Contracts Procedure	N	Annual	Х	7			Х		_		Х	N	Delegated to ARaC Committee.
22 Health, Safety & Welfare Policy	Υ	Annual	Х			Χ		•	Х		Х	Υ	
23 Instrument & Articles	Υ	Every 2 Years		_	Х			X			Х	Υ	Frequency amended from annually to every 2 years.
24 New Governor Mentoring Policy	N	Every 3 Years			Х				_	Х	Х	N	Delegated to GP&R Committee.
25 Procurement Policy	Y	Every 3 Years	Х				X				Х	Υ	Early review due to findings as output of the Subcontracting Audit.
26 Protocol for Governor Visits in College	N	Every 2 Years		_			Χ				Х	Υ	
27 Risk Management Policy & Framework	Υ	Annual	Х					-		Х	Х	Υ	
28 Safeguarding & Prevent Policy	Υ	Annual		Х						Х	Х	Υ	
29 Scheme of Delegation	Υ	Annual			Х			X			Х	Υ	
30 SPH Capability Procedure	Υ	Every 3 Years			Х				_	Х	Х	N	Delegated to GP&R Committee.
31 SPH Disciplinary Procedure	Υ	Every 3 Years			Х					Х	Х	N	Delegated to GP&R Committee.
32 SPH Grievance Procedures	Y	Every 3 Years			Х					Х	Х	N	Delegated to GP&R Committee.
33 Staff & Governor Expenses Policy	N	Annual				Χ			Х		Х	Υ	
34 Standing Orders	Y	Every 2 Years			Х			X			Х	Υ	
35 Student Engagement Policy	N	Every 3 Years		Х					_	Х	Х	N	Delegated to CS&Q Committee.
36 Student Union Constitution	Υ	Every 3 Years		Х				X			Х	Υ	
37 Subcontracting & Supply Chain Policy	Y	Annual	Х					X			Х	Υ	Moved from Summer to Autumn 2.
38 Treasury Management	Y	Every 2 Years				Х			_	Х	Х	N	Delegated to RC&I Committee.
39 Tuition & Fees Policy	Y	Annual				Х			Х		Х	Υ	
40 Whistleblowing Policy & Procedure	N	Every 3 Years	Х		_					Х	Х	N	Delegated to ARaC Committee.